



2006 DOE Facility Representatives Workshop SUMMARY

May 16 – 19, 2006
Knoxville Convention Center
Knoxville, TN





JOHN EVANS’ MEMO..... 1

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Department of Energy

Washington, DC 20585

June 29, 2006

MEMORANDUM FOR DISTRIBUTION

FROM: John Evans 
Headquarters Facility Representative Program Manager
Office of the Departmental Representative to the
Defense Nuclear Facilities Safety Board (DR-1)

SUBJECT: 2006 DOE Facility Representatives Workshop

The 2006 DOE Facility Representatives Workshop was held in Knoxville, Tennessee from May 16-19, 2006. The objectives of the workshop were to share lessons learned from Facility Representative Programs across the complex and to provide information to assist Facility Representatives in carrying out their responsibilities. At the workshop, the 2005 Facility Representative of the Year Award was presented to Robert "Dary" Newbry from the Idaho Operations Office. A total of 127 personnel attended, including 55 Facility Representatives, representing every major program and field office with Facility Representatives.

The workshop achieved its objectives. The attached workshop summary provides the following information:

- Workshop Attendees
- Workshop Agenda
- Summary of Achievements of the 2005 Facility Representative of the Year Nominees and Winner
- Survey Results
- Reference Materials

We received many positive comments from participants who found the workshop to be valuable. Please call me at (202) 586-3685 if you have any questions or comments regarding the workshop or the Facility Representatives Program.

Attachment



J. Evans to Distribution
June 29, 2006

Distribution:

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O. Lowe, NE-40
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M. Whitaker, DR-1

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Manager, Chicago Office
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Manager, Idaho Operations Office
Manager, Livermore Site Office
Manager, Los Alamos Site Office
Manager, Nevada Site Office
Manager, New Brunswick Laboratory
Manager, NNSA Service Center
Manager, Oak Ridge Office
Manager, Office of River Protection
Manager, Ohio Field Office
Manager, Pacific Northwest Site Office
Manager, Pantex Site Office
Manager, Portsmouth/Paducah Project Office
Manager, Princeton Site Office
Manager, Richland Operations Office
Manager, Sandia Site Office
Manager, Savannah River Operations Office
Manager, Savannah River Site Office (NNSA)
Manager, Y-12 Site Office

Facility Representative Sponsors
Facility Representative Steering Committee
Facility Representatives
Workshop Attendees

FACILITY REPRESENTATIVES WORKSHOP SUMMARY



I. Workshop Purpose

The DOE Facility Representatives Annual Workshop was held in Knoxville, Tennessee, from May 16-19, 2006. The purpose of the workshop was to share lessons learned from Facility Representatives across the DOE complex and to provide information to assist Facility Representatives in carrying out their responsibilities. As in recent workshops, this year's workshop included Safety System Oversight (SSO) personnel and Federal Technical Capability Program (FTCP) Agents who participated in the workshop discussions and held separate meetings.

II. Workshop Results

A. Workshop Attendees

Field and program office managers were requested to provide representatives to this workshop. A total of 127 DOE personnel attended, representing every major program and field office. Included were 55 Facility Representatives, representing 28% of the Facility Representative community. Appendix A provides a complete list of the workshop attendees and a summary of the percentage of Facility Representative attendees per field office.

B. 2005 Facility Representative of the Year Award

At the workshop, the 2005 Facility Representative of the Year Award was presented to Robert "Dary" Newbry from the Idaho Operations Office. A total of 12 Facility Representatives were nominated for the award. Appendix C provides a summary of the achievements of the nominees and winner. This summary may be useful for other Facility Representatives to learn about the level of performance that merits this recognition.

C. Workshop General Sessions and Panel Discussions - Summary

Dr. Inés Triay, Chief Operating Officer for Environmental Management, provided the keynote address. The title of the address was “Safety Oversight at Environmental Management Activities.” She discussed the many changes occurring at Environmental Management sites and the challenges of providing effective oversight under such conditions. She stressed that Facility Representatives play a key role in operational safety and effectiveness and in EM meeting their cleanup goals.

Deputy Secretary Clay Sell provided videotaped remarks in which he emphasized personal engagement of Facility Representatives in the operations of their assigned facilities. This personal engagement is essential to support line managers fulfilling their safety responsibilities, to understand risk acceptance by understanding the barriers to accidents and ensure that controls are properly implemented and maintained, and to manage the contractor with the appropriate level of detail.

Also highlighting the agenda were remarks from Joseph F. Bader, a member of the Defense Nuclear Facilities Safety Board. Mr. Bader noted that the Board is generally pleased with the DOE Facility Representative program but some challenges exist. One is in filling open positions to get Facility Representative staffing to the levels that site offices have determined are needed. Another is to appropriately apply the operationally-oriented perspective of DOE Facility Representatives in the oversight of nuclear facility construction.

The workshop featured a question & answer session with a Senior Management Panel consisting of Gerald Boyd, Manager of Oak Ridge Office; Theodore Sherry, Manager of Y-12 Site Office; Inés Triay, Chief Operating Officer of Environmental Management; Mark Whitaker, Departmental Representative to the DNFSB; and Mike Weis, Deputy Manager of Richland Operations Office. The panel members discussed their perspective on various topics from the workshop attendees including how to deal with frequent changes in subcontractor personnel at sites, challenges that exist during contractor transition, and how to effectively oversee Work-for-Other projects at sites.

Dr. Manuel Gomez of the U.S. Chemical Safety and Hazard Investigation Board provided an enlightening presentation on facility safety. Dr. Gomez summarized several recent investigations by his agency, and highlighted the root causes of several accidents including the ongoing investigation of the March 23, 2005, explosions at the British Petroleum (BP) refinery in Texas City, Texas. The accident at BP killed 15 workers and injured about 180 others when flammable liquid and vapor overfilled a blowdown drum during the startup of the refinery's isomerization unit. Many of the lessons learned were applicable to DOE facilities.

The Facility Representative Lessons Learned/Good Practice presentations were again a central component of the workshop. This exchange was highly valuable and participants provided pertinent topics and valuable lessons learned. A total of 13 Facility Representatives provided presentations on operational, technical, and programmatic topics. The presentation by Pat Lewis,

a Facility Representative from the Los Alamos Site Office, was voted “Most Outstanding Presentation.” His topic was Lessons Learned from a Critical Experiment at Los Alamos National Laboratory. Honorable mention awards were given to Ron Kirk from Oak Ridge Office and Jaime San Mateo from Livermore Site Office, for their presentations.

Each of the three days included general discussions that allowed for questions and answers and some lively discussion on management expectations and effective facility oversight. The workshop concluded with a tour of the Spallation Neutron Source at Oak Ridge National Laboratory on Friday, May 19th.

Prior to the Workshop, on Monday, May 15th, Earl Carnes from the Office of Regulatory Liaison in the Office of Environment, Safety and Health, provided eight hours of Human Performance Improvement training to some Facility Representatives.

D. Workshop Presentation Materials

Workshop presentation materials, pictures, and video have been made available on the Facility Representatives Web Site at <http://www.facrep.org>.

E. Summary of Participant Surveys

Workshop participants were requested to complete a survey regarding the workshop. Appendix D provides the survey results.







APPENDIX A

Workshop Attendees





**PERCENTAGE OF FACILITY REPRESENTATIVES AT THE WORKSHOP
FROM FIELD/SITE OFFICES**

Ops/Field/Site Office	Total Number of FRs	Number of FRs at Workshop	Percentage
AMES	1	1	100
CBFO	1	1	100
OR	25	20	80
FERMI	2	1	50
SRSO	4	2	50
PPPO	4	2	50
ORP	11	4	36
LSO	9	2	22
SSO	9	2	22
ID	21	4	19
RL	18	3	17
NSO	8	1	13
PXSO	8	1	13
OH	9	1	11
SR	27	3	11
YSO	10	6	11
LASO	13	1	8
PNSO	2	0	0
ASO	5	0	0
BHSO	4	0	0
NBL	1	0	0
PSO	1	0	0
	193	55	28%



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Appendix A

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Appendix A

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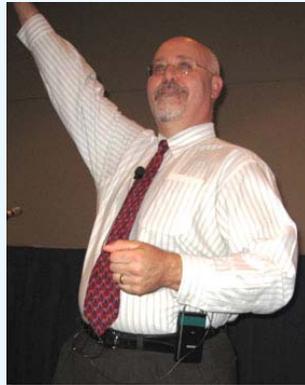
Appendix A

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APPENDIX B

Agenda





DAY 1: TUESDAY, MAY 16, 2006

- 8:00 AM **Opening Remarks**
John Evans, Facility Representative Program Manager
- 8:15 AM **Welcome from Oak Ridge Office**
Gerald Boyd, Manager, Oak Ridge Office
- 8:25 AM **Welcome from Y-12 Site Office**
Theodore Sherry, Manager, Y-12 Site Office
- 8:35 AM **Videotaped Remarks from the Deputy Secretary**
The Honorable Clay Sell, Deputy Secretary of Energy
- 8:40 AM **Keynote Address—Safety Oversight at Environmental Management Activities**
*Dr. Inés Triay, Chief Operating Officer
Office of Environmental Management*
- 9:30 AM **BREAK**
- 9:45 AM **Facility Representative of the Year Presentation**
*Mark B. Whitaker, Jr.
Departmental Representative to the Defense Nuclear Facilities Safety Board*
- 10:15 AM **BREAK**
- 10:30 AM **Perspective from the Defense Nuclear Facilities Safety Board**
The Honorable Joseph F. Bader, DNFSB Member
- 11:00 AM **Senior Management Panel**
*Moderator: John Evans
Inés Triay; Gerald Boyd; Ted Sherry; Mark B. Whitaker; Mike Weis, Deputy Manager,
Richland Operations Office*
- 12:00 NN **LUNCH**

CONTINUATION DAY 1: TUESDAY, MAY 16, 2006

- 1:30 PM **Integrated Safety Management Improvements**
Dr. Chuan-Fu Wu, Chief Safety Officer, Office of Environmental Management
- 2:15 PM **Occupational Safety Lessons Learned**
Dr. Manuel R. Gomez, Director, Office of Recommendations
U.S. Chemical Safety and Hazard Investigation Board
- 3:00 PM **BREAK**
- 3:15 PM **Facility Representative Group Discussions and Presentations**

DAY 2: WEDNESDAY, MAY 17, 2006

- 7:50 AM **Introduction**
John Evans
- 8:00 AM **Recent Oak Ridge Type B Accident Investigation**
Stephen McCracken, Assistant Manager for Environmental Management, Oak Ridge Office
Ed Blackwood, Director, Office of Regulatory Liaison, EH Headquarters
- 8:45 AM **Quantitative CONOPS Scoring System**
Todd Shrader, ORP and Ian Marr, British Nuclear Group, Sellafield England
- 9:30 AM **BREAK**
- 9:45 AM **Facility Representatives Sharing of Good Practices and Lessons Learned (2)**
- ◆ **Lessons Learned from a Human Performance Improvement Review**
Brian Harkins, ORP FR
 - ◆ **Construction of Highly Enriched Uranium Materials Facility**
Jerry Lipsky, YSO FR
- 10:30 AM **BREAK**
- 10:45 AM **DOE Corporate Operating Experience Program**
Raymond Blowitski, Office of Analytical Studies (EH-32), Office of Environment, Safety and Health
- 11:30 AM **Panel—Oversight Requirements from Draft DOE M 226.1, DOE Safety Oversight Manual**
Moderator: John Evans
Richard Black, Director of Nuclear and Facility Safety Policy (EH-22); Jay MacDonald, YSO; Jerry Lipsky, YSO Facility Representative
- 12:15 PM **LUNCH**

CONTINUATION DAY 2: WEDNESDAY, MAY 17, 2006

1:30 PM **Facility Representatives Sharing of Good Practices and Lessons Learned (3)**

◆ **Lessons Learned on As-Found Condition at Scrap Yard**

Ron Kirk, ORO FR

◆ **Security Awareness Oversight**

Tim Henderson, NSO FR

◆ **Tools Used by RL Facility Representatives**

Steve McDuffie, RL FR

2:30 PM **BREAK**

2:45 PM **NNSA Safety Oversight**

Frank Russo, Senior Advisor for Environment, Safety & Health, NNSA

3:30 PM **Independent Oversight Activities**

Dr. Patricia Worthington, Director, Environment, Safety and Health Evaluations (SP-44), Office of Security and Safety Performance Assurance

4:00 PM **Facility Representative Program Summary**

John Evans

DAY 3: THURSDAY, MAY 18, 2006

- 7:50 AM **Introduction**
John Evans
- 8:00 AM **HEU Transparency Monitor Visits to Russia**
Steve Wellbaum
YSO Facility Representative
- 8:30 AM **BREAK**
- 8:45 AM **Facility Representatives Sharing of Good Practices and Lessons Learned (4)**
- ◆ **Fire V-Tank Project Granular Activated Charcoal Filter**
Bob Knighten, ID FR
 - ◆ **Lessons Learned from Waste Transfer Pipe Modification Work**
Brandon Williamson, ORP FR
 - ◆ **Startup of Sandia Pulse Reactor**
Kevin Gray, SSO FR
 - ◆ **Lessons Learned from a Critical Experiment**
Pat Lewis, LASO FR
- 10:00 AM **BREAK**
- 10:15 AM **Facility Representatives Sharing Good Practices and Lessons Learned (4)**
- ◆ **Oversight in Non-nuclear Facilities**
Jaime San Mateo, LSO FR
 - ◆ **Hand Injury from Table Saw, Type B Accident Investigation**
Mike Goriup, ID FR
 - ◆ **Electrical Safety at Savannah River Site (Cold and Dark Process)**
Edwin Deshong, SR FR
 - ◆ **H-Canyon Standdown**
John Barnes, SR FR
- 12:00 NN **LUNCH**

CONTINUATION DAY 3: THURSDAY, MAY 18, 2006

- 1:30 PM **Human Performance Center**
*Raymond Hardwick, Deputy Assistant Secretary for Facility Safety,
Office of Environment, Safety and Health*
- 2:00 PM **INPO Safety Culture Activities**
George Mortensen, Institute of Nuclear Power Operations
- 2:45 PM **BREAK**
- 3:00 PM **Los Alamos Type B Accident Investigation**
Doug Minnema, NA-3.6
- 3:30 PM **EFCOG / DOE Electrical Safety Improvement Project**
Cliff Ashley, DOE-RL

DAY 4: FRIDAY, MAY 19, 2006

- 8:00 AM **Tour of ORNL Spallation Neutron**—meet at SNS parking lot (Directions to be
provided during workshop)
- 10:00 AM **End Tour**

APPENDIX C

**Nominees for the
2005
Facility Representative
of the
Year Award**

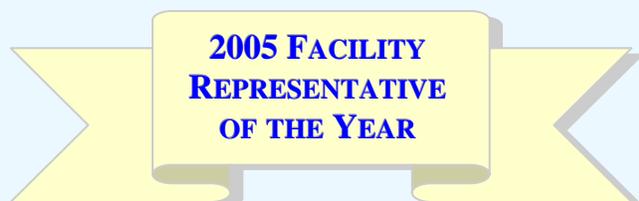


Standing L-R: Dary Newbry, Noel Williams, Steve Wellbaum, Timothy Henderson,
Rich Boyd, Kevin Gray, Jaime San Mateo
Sitting L-R: Ronald Kirk, Stephen McDuffie, John Barnes, Pat Lewis



Dary Newbry, FacRep of the Year, with DNFSB Member Joseph F. Bader

**ROBERT “DARY” E.
NEWBRY**
IDAHO OPERATIONS OFFICE



BACKGROUND:

In 2005, Dary was assigned to the Materials and Fuels Complex (MFC) at the Idaho National Laboratory (INL).

ACHIEVEMENTS INCLUDE:

- ◆ Dary was assigned to perform FR oversight to the challenging task of assembling and testing a plutonium 238-powered Radioisotope Thermoelectric Generator (RTG) to provide electrical power for NASA's New Horizons spacecraft during its mission to explore Pluto and its moons. Dary oversaw the construction, installation, testing, and readiness reviews of the facility as well as the actual assembly and rigorous testing of the RTG itself. Issues associated with the DSA and weld quality assurance had to be addressed quickly and completely if the project was to meet the delivery date to support NASA's launch window. NASA successfully launched the New Horizons Spacecraft on January 19, 2006 on its 9½ -year journey to Pluto.
- ◆ At Fuel Manufacturing Facility (FMF), a hazard category 2 nuclear facility, an event occurred involving the spread of contamination from a plutonium handling glove box, resulting in a plutonium uptake. Dary challenged the adequacy of the contractor's review and analysis, and identified potential causes and problems not recognized by the contractor. Because of Dary's persistence and questioning attitude, the contractor appropriately concluded personnel performance, procedures, and facility design were less than adequate. His direct involvement following this event resulted in a thorough review and implementation of additional corrective actions. The actions implemented have prevented any recurrence.

THOMAS “PAT” LEWIS LOS ALAMOS SITE OFFICE



BACKGROUND:

Pat is fully qualified at five Hazard Category 2 nuclear facilities and in 2005 he took on duties at an additional Category 2 nuclear facility, the Los Alamos Critical Experiment Facility (TA-18).

ACHIEVEMENTS INCLUDE:

- ◆ Pat identified a significant criticality safety control deficiency in a nuclear facility safety basis. During Pat's review of a nuclear facility safety basis, he identified that no effective neutron multiplication factor (k_{eff}) limit for manually performing nuclear criticality experiments existed in the safety basis. With no k_{eff} limit in the safety basis for manual nuclear criticality experiments, the margin of safety for workers concerning an inadvertent nuclear criticality is undefined during manual critical experiments and is contrary to national consensus standards for critical experiments. As a result of Pat's safety basis review, the contractor is addressing this deficiency before performing manual criticality experiments.
- ◆ Pat also identified a significant safety control deficiency prior to a nuclear operation. During a routine walkaround, Pat formally identified that a radiation detection/alarm system to warn workers of abnormal radiological conditions did not exist in a facility that was planning to conduct a

JAIME R. SAN MATEO

LIVERMORE SITE OFFICE



BACKGROUND:

Jaime is assigned to the Livermore Site 300 facilities. The mission of Site 300 is to conduct explosives and nondestructive testing to assure the nation's stockpile weapons are safe and secure.

ACHIEVEMENTS INCLUDE:

- ◆ Jaime actively participated in overseeing planning activities involving a number of high explosives experiments. During a pre-job meeting for a complex explosive test experiment at Bunker 851, the engineered/load tested platform that would be used for the upcoming experiment was discussed. Jaime identified two worker safety issues associated with using the platform both of which were corrected. First, by using the platform during shot set-up without railings/wire harness there would be a potential for injury to bunker personnel from a fall. Second, the structural integrity of the platform would be questionable from the exposure effects after the detonation and could result in the platform failing from the weight of personnel during recovery operations.
- ◆ While evaluating contractor performing an experimental setup at Building 851, Jaime observed an A-frame lifting device being used to position equipment over the explosives experiment. Despite the contractor's pressure of attempting to meet a schedule deadline, Jaime's continuous questioning attitude and persuasive communication skills resulted in the contractor acknowledging that the lifting device may not have been annually inspected and load tested, and thus placed the device out of service.

TIMOTHY HENDERSON

NEVADA SITE OFFICE



Background:

Tim is a fully qualified Facility Representative with backup oversight responsibilities for multiple facilities including the Device Assembly Facility (DAF), the U1A complex, G Tunnel, the NNSA North Las Vegas installation, and the Waste Management facilities.

Achievements Include:

- ◆ Due to critical vacancies in the NSO Facility Representative program, Tim provided oversight of the U1A facility, while simultaneously functioning as a Senior Technical Advisor and readiness review/assessment team leader. During this period both DAF and U1A experienced significantly increased operational tempos due to preparations to conduct the recently completed Krakatau experiment, and its confirmatory exercise Kerinei. He also provided backup oversight at the DAF, G Tunnel, Jasper, Atlas, and Area 5 RWMC during key activities and events throughout the year.
- ◆ Tim provided oversight for several activities and facilities off the NTS, including the Remote Sensing Laboratory at Nellis Air Force base, the Nevada Support Facility and Cheyenne office facilities, and activities at the Mercury base camp. In this role he responded to operational events and incidents, ensured that appropriate investigation of abnormal events was performed, performed walkdowns and assisted the COR and federal project management staff, and kept DOE and contractor senior management apprised of issues of significance. These efforts led to the identification and correction of security deficiencies at the NSF, and the identification and correction of significant performance deficiencies by a food services contractor.

RONALD E. KIRK

OAK RIDGE OFFICE



Background:

Ron is assigned to the Balance of Site (BOS) Decontamination and Decommissioning (D&D) projects at East Tennessee Technology Park (ETTP) as well as the David Witherspoon Inc. offsite remediation project.

Achievements Include:

- ◆ The ETTP BOS project is made up of seven subprojects at the ETTP that includes the D&D of over 100 major structures. Until the recent addition of two new Facility Representatives, Ron provided the entire coverage for the BOS D&D projects at ETTP. These projects are all sizeable D&D efforts running concurrently and involving a substantial amount of time responding to events and issues. Issues identified and worked with the contractor to resolution include identification of vehicles parking on top of coal bunker at the old steam plant facility that had not been analyzed for a vehicle load and a portable generator operating above the same bunker while the bunker was occupied creating potential asphyxiation hazard.
- ◆ On the BOS Laboratory's D&D Project, Ron identified that the contractor's Industrial Hygiene program was not providing the proper oversight in the building to ensure sampling was being performed for asbestos protection. Discussions with the contractor resulted in changing their oversight and sampling program on the project.

BRANDON I. WILLIAMSON **OFFICE OF RIVER PROTECTION**



BACKGROUND:

Brandon is assigned as a Tank Farms Operations Division Facility Representative.

ACHIEVEMENTS INCLUDE:

- ◆ Brandon's most notable contribution during 2005 was his ongoing focus on improving safety equipment operability. This resulted in the reduction in the overall number of Safety Basis related equipment out of service and in the time that individual components remained out of service. Double Shell Tanks (DSTs) have a Technical Safety Requirement (TSR) for continuous active ventilation to sweep flammable gases from the tank headspace. Despite having redundant systems, Brandon noted and pursued two cases where both ventilation trains were not operable. He found that while one train was operating or operable, the contractor did not provide adequate priority to the maintenance of the second train. As a result, there were times when neither train was available.
- ◆ Brandon found that the contractor had not taken timely action to correct high, out of specification levels in DST Leak Detection Pits. For two of these pits, the liquid level had exceeded the design limit which was established to prevent creating a hydrostatic uplift pressure on the primary and secondary steel tank bottoms causing structural stress to the tank liners. Brandon's focus on this issue prompted contractor action to pump these leak detection pits and place the equipment back in service.

NOEL E. WILLIAMS

PANTEX SITE OFFICE



BACKGROUND:

Noel is assigned various facilities at the Pantex Plant.

ACHIEVEMENTS INCLUDE:

- ◆ Noel participated as a team member on the NNSA Readiness Review Validations of the On-site Transportation TSRs for the Pantex Plant. This assessment supported validation of 44 on-site TSR transportation controls. During this review, Noel identified a fundamental weakness in the adequacy and documentation of training for implementation of TSR Administrative Controls at the Pantex Plant. This finding led the contractor to perform a self-assessment of the overall training process for safety basis controls and make significant improvements in their training programs and documentation processes for training related to TSR Administrative Controls at Pantex.
- ◆ By performing a complex cross-walk of control attributes versus the affected training audiences, Noel found deficiencies in the contractor process for assuring all training had been completed for the target audiences. The complexity of the assignment required Noel to coordinate with Contractor personnel, PXSO Authorization Basis and Systems Engineering personnel as well as PXSO Management over a one-month period.

STEPHEN M. MCDUFFIE **RICHLAND OPERATIONS OFFICE**



BACKGROUND:

Steve was assigned to the River Corridor Project and the K-Basins Closure Project in 2005.

ACHIEVEMENTS INCLUDE:

- ◆ Steve led an investigation team to evaluate the December 2004 radiological uptake event at the 618-2 burial ground during remediation efforts. The investigation identified two broad concerns related to the failure to adequately consider the possibility of separated plutonium in the burial ground, and a failure to ensure safe, compliant operations during remediation activities. Additional individual deficiencies were identified resulting in the identification of a project breakdown in the Integrated Safety Management System. Steve's leadership was further illustrated in his follow-up of the project corrective actions that resulted in significant changes in the planning process and field controls used by the remediation contractor.
- ◆ Steve played a major role in the K-Basins Closure project oversight team to identify and address the numerous project weaknesses in Conduct of Operations, work planning, waste management, and project management. He has provided routine oversight of project efforts to package and disposition large quantities of waste (fuel racks, debris, tools, and sludge) to support D&D of the K-Basins. His oversight supported the successful grouting of the K-West discharge chute that eliminated a potential leakage path to the environment.

JOHN C. BARNES

SAVANNAH RIVER OPERATIONS OFFICE



BACKGROUND:

John is assigned to the H-Canyon Chemical Separations Facility at SRS.

ACHIEVEMENTS INCLUDE:

- ◆ John identified a significant failure by the contractor team to recognize that a criticality safety step had been missed during H-Canyon dissolver operations. John's aggressive follow-up linked previous performance issues to broader criticality safety problems and resulted in the contractor directing an operational timeout of activities in H-Canyon. The timeout was promptly extended to the adjoining HB-Line Facility and lasted for three months. All procedures for both facilities were reviewed against the requirements of the Nuclear Criticality Safety Evaluation. Many procedure sections were completely rewritten to improve the safety posture and ensure compliance with the safety documentation. John personally ensured the completion of corrective actions prior to recommending restart after the timeout.
- ◆ John identified several unsafe acts committed by contractor personnel with potentially significant consequences. John observed an unsafe act that placed a worker at risk of falling from a 20 foot high platform. During legacy waste repackaging operations, John observed the unsafe handling of a suspended one-ton load that placed a worker at direct risk. During the observation of another activity, John aggressively challenged a response to a liquid spill. This challenge identified that the liquid was extremely caustic versus neutral as assumed causing the contractor to take additional safety measures.

RICH BOYD **SAVANNAH RIVER SITE OFFICE (NNSA)**



BACKGROUND:

Rich is assigned to various Tritium Facilities located at the Savannah River Site, such as the Tritium Extraction Facility (TEF), H Area Old Manufacturing (HAOM) Facility, H Area New Manufacturing (HANM) Facility, and deactivation of the 232-H Facility.

ACHIEVEMENTS INCLUDE:

- ◆ During 2005, TEF transitioned from construction to startup testing. Rich focused his oversight efforts on ensuring that the people, plant, and procedures were ready for operations. His oversight of operations qualification boards identified concerns with the knowledge of some personnel. He expressed these concerns to SRSO management, which led to the request for a formal action plan to improve proficiency. As a result, the contractor developed and is implementing a detailed program to improve operator proficiency.
- ◆ Rich also provided extensive oversight of the operating HAOM and HANM facilities. He documented procedure deficiencies which were subsequently validated by the contractor. Correction of these deficiencies has resulted in improved operations.

KEVIN T. GRAY

SANDIA SITE OFFICE



BACKGROUND:

Kevin is assigned to various nuclear facilities in Technical Area Five (TA-V) at Sandia National Laboratory.

ACHIEVEMENTS INCLUDE:

- ◆ As a TA-V Facility Representative, Kevin was responsible for orchestrating Sandia Site Office (SSO) oversight activities for two major restart activities: 1) The contractor Readiness Assessment for the restart of the Annular Core Research Reactor after significant upgrades to the Plant Protection System; and 2) The SSO Line Management Review for the DOE Operational Readiness Review and SSO Oversight Plan for the restart of the Sandia Pulse Reactor (SPR) after an extended shutdown. SPR was successfully restarted in December 2005, after last operating in 2000.
- ◆ During readiness activities for each start-up over a period of several months, Kevin worked a schedule consisting of back shifts, weekends, and holidays. Kevin's intimate involvement in each of the start-up preparations enabled him to identify numerous problems early, allowing facility management to effectively resolve issues in a timely manner.

STEVE WELLBAUM **Y-12 SITE OFFICE**



Background:

Steve is assigned to the Enriched Uranium Operations (EUO) at the Y-12 National Security Complex.

Achievements Include:

- ◆ While serving as the operations team member for design reviews of a planned Uranium Processing Facility (UPF), Steve performed detailed reviews of design, system requirements and design criteria for operational considerations. He noted numerous no-cost or reduced cost improvements to improve operability of this facility early in the planning stages. Most significant is a potential savings of several million dollars by eliminating redundant dimensional inspection equipment from the UPF design and insisting that specific glove boxes be dual use.
- ◆ Steve led the Y-12 Site Office oversight of the start-up of the new Oxide Conversion Facility (OCF). This state of the art highly complex nuclear facility is the replacement facility to conduct a critical and hazardous operation necessary to reprocess the nations Highly Enriched Uranium stock. This process had been shut down since 1994. His review of the safety analysis controls associated with operations of OCF led to significant changes and improvements to the controls proposed for maintaining safe operations of Hydrogen Fluoride systems under normal, abnormal and accidental conditions. His comprehensive oversight of contractor activities led to identification and correction of major deficiencies in operator performance and emergency response.



L-R: Bob Stallman, ID; Jim Geringer, ID; Dary Newbry, ID; Mike Goriup, ID; John Evans, DR.



Facility Rep of the Year Award announcement



FR Nominees Board displayed at the U.S. DOE Headquarters



On behalf of the FacReps, Brian Harkins presented John a 'nuclear' t-shirt.



The DR-1 staff, having a little R&R. John Evans, Teresa Miller, Yi Cheng, David Compton, and Les Novitsky of MA-1.

APPENDIX D

Workshop Survey Results

FACILITY REPRESENTATIVES WORKSHOP SURVEY

Total Responses	50
Facility Representative Responses	36
Non-Facility Representative Responses	14

Survey Question One: In what capacity are you attending?

I am a Facility Representative	36
I have programmatic responsibilities for FRs	8
I am a Speaker/Panel Member	9
Other	9

Survey Question Two: Generally how informative did you find the sessions at this year's Workshop? (5 is extremely informative, 0 is not informative at all)

<i>Day One Topics</i>	<i>Number of Responses</i>	<i>Average Score</i>
Keynote Address	41	4.0
Senior Management Panel	39	3.4
Occupational Safety Lessons Learned	37	4.3
Integrated Safety Management Improvements	38	3.0
Discussion Groups	31	3.2

	<u>Number of Responses</u>	<u>Average Score</u>
<u>Day Two Topics</u>		
Oak Ridge Type B Accident Investigation	43	4.1
Quantitative CONOPS Scoring System	42	4.4
DOE Corporate Operating Experience Program	41	2.9
Panel – Oversight Requirements	41	3.1
NNSA Safety Oversight	39	3.3
Independent Oversight Activities	37	3.1
Facility Representative Program Summary	39	4.2
<u>Day Three Topics</u>		
HEU Transparency Visits	36	4.3
Human Performance Center	29	3.5
INPO Safety Culture Activities	25	3.6
Los Alamos Type B Accident Investigation	22	4.0
EFCOG / DOE Electrical Safety Improvement Project	21	3.4

Survey Question Three: How informative were the sessions on Facility Reps sharing of good practices and lessons learned?

<u>Number of Responses</u>	<u>Average Score</u>
40	4.3

Survey Question Four: What is the most significant obstacle limiting your effectiveness as a FacRep.

Too much work, not enough FRs	8
No significant obstacles	6
Too many collateral duties	5
Too many administrative duties	6
Poor technical support by SMEs	4
Can't get needed training	2
Unclear Expectations	6
Lack of management support	2
Inadequate management interaction	4

Other:

- ◆ Incomplete or inaccurate technical information.
- ◆ Need for additional mentoring experience as an intern transitioning into an FR.
- ◆ Course: How to conduct evaluations, ASSESS.
- ◆ Isolation at one site. Lack of opportunities to gain insight at other sites.

Survey Question Five: Rank your preferences for next year's workshop (1-most preferred, 6-least preferred).

<u>Location</u>	<u>Average Score</u>
Las Vegas	2.4 (most preferred)
Denver	2.9
San Francisco	3.0
Knoxville	3.8
Chicago	4.0
Washington D.C.	4.2 (least preferred)

APPENDIX E

Reference Materials

Facility Representative Program Sponsors

Office	Name	Title	Phone
CBFO	Lloyd Piper	Deputy Manager	505-234-7303
CH	Carson Nealy	Group Manager, Technical and Administrative Services	630-2522004
HQ	Mark Whitaker	Departmental Representative to the DNFSB	202-586-3887
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LASO	Kirk Keilholtz	Assistant Manager for Facility Operations	505-665-6352
LSO	Steve Lasell	Assistant Manager for Operations	925-423-3778
NSO	Steven Lawrence	Assistant Manager for Site Operations	702-295-3424
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ORP	Mark Brown	Director Tank Farms Operations Division	509-373-9150
PNSO	Roger Christensen	Director Laboratory Operations Division	509-372-4900
PPPO	Dave Kozlowski	Senior Technical Advisor	859-219-4009
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RL	Mike Weis	Deputy Manager	509-376-6880
SR	Carl Everatt	Director, Waste Disposition Operations Division	803-208-6084
SRSO	Kevin Hall	TEF Startup Manager	803-208-2694
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WVDP	Bryan Bower	Federal Project Director	716-942-4368
YSO	Dan Hoag	Assistant Manager for Operations Management	865-576-0511

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OR	EM	Noe	Timothy	865-576-0963	noetd@oro.doe.gov
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Facility Representative Program
Safety • Operations • Excellence

2006 Facility Reps Workshop

Facility Representatives Workshop
May 16 - 19, 2006
Knoxville Convention Center
Knoxville, Tennessee
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Program News

- Updated DOE-STD-1063-2006, *Facility Representatives*, now published. [PDF NEW!](#)
- Facility Representative Program Performance Indicators for October - December 2005. [PDF](#)
- Picture of Facility Rep of the Year Award Winners with Secretary Bodman. [JPG](#)

For more DOE news, see [News Digest of Departmental Rep to the DNFSEB](#) web site

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2006 Facility Reps Workshop

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- [Facility Rep of the Year Award](#)
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- [DOE Order Self Study Modules](#)
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Fac Reps are encouraged to post questions and share information on the Discussion Board.

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