

BNFL Inc. Overview

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BNFL Overview



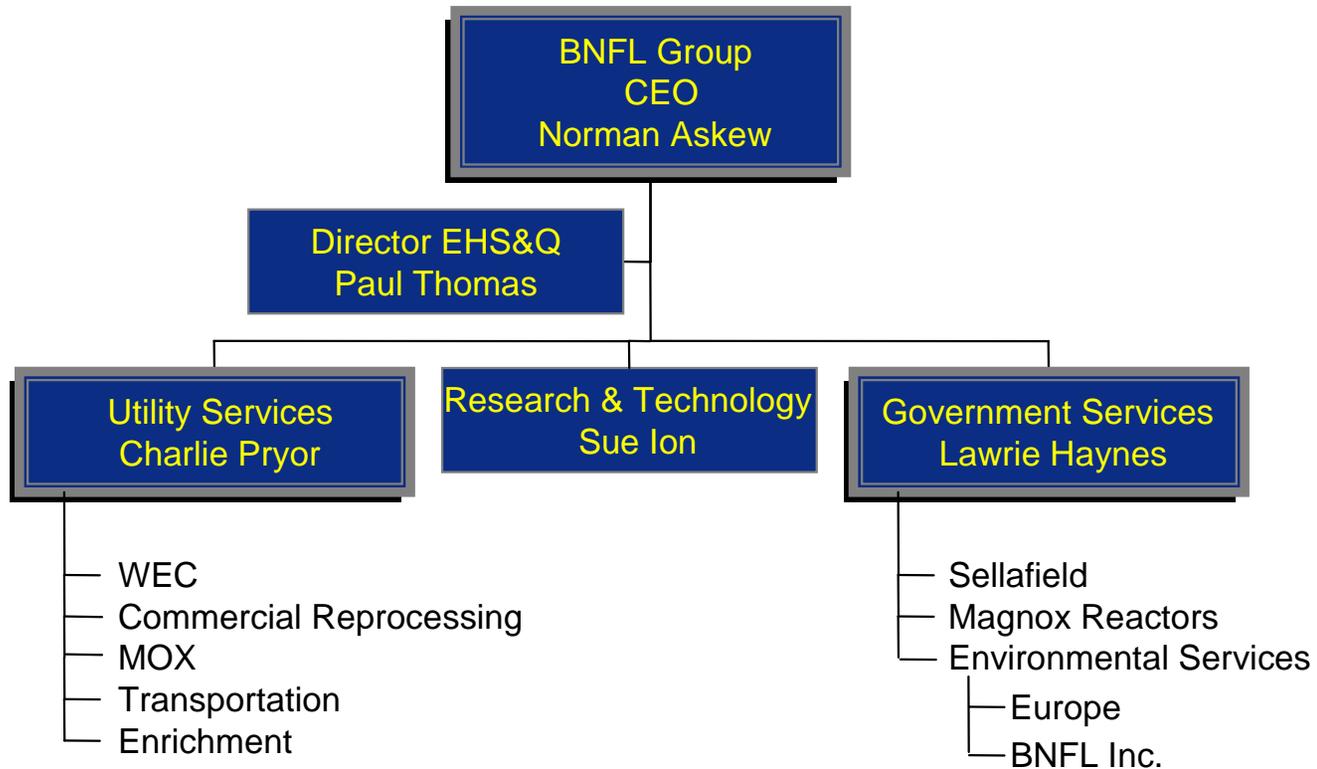
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- **A Full-Service Global Nuclear Company**
 - **26,000 People in 15 Countries**
 - **4 Major Business Lines**
 - Fuel & Reactors
 - Power Generation
 - Spent Fuel Management
 - Legacy Clean-up
 - **Substantial Technology and Experience Base**
 - **\$160M Annual R&D Budget**

BNFL — An Integrated Business

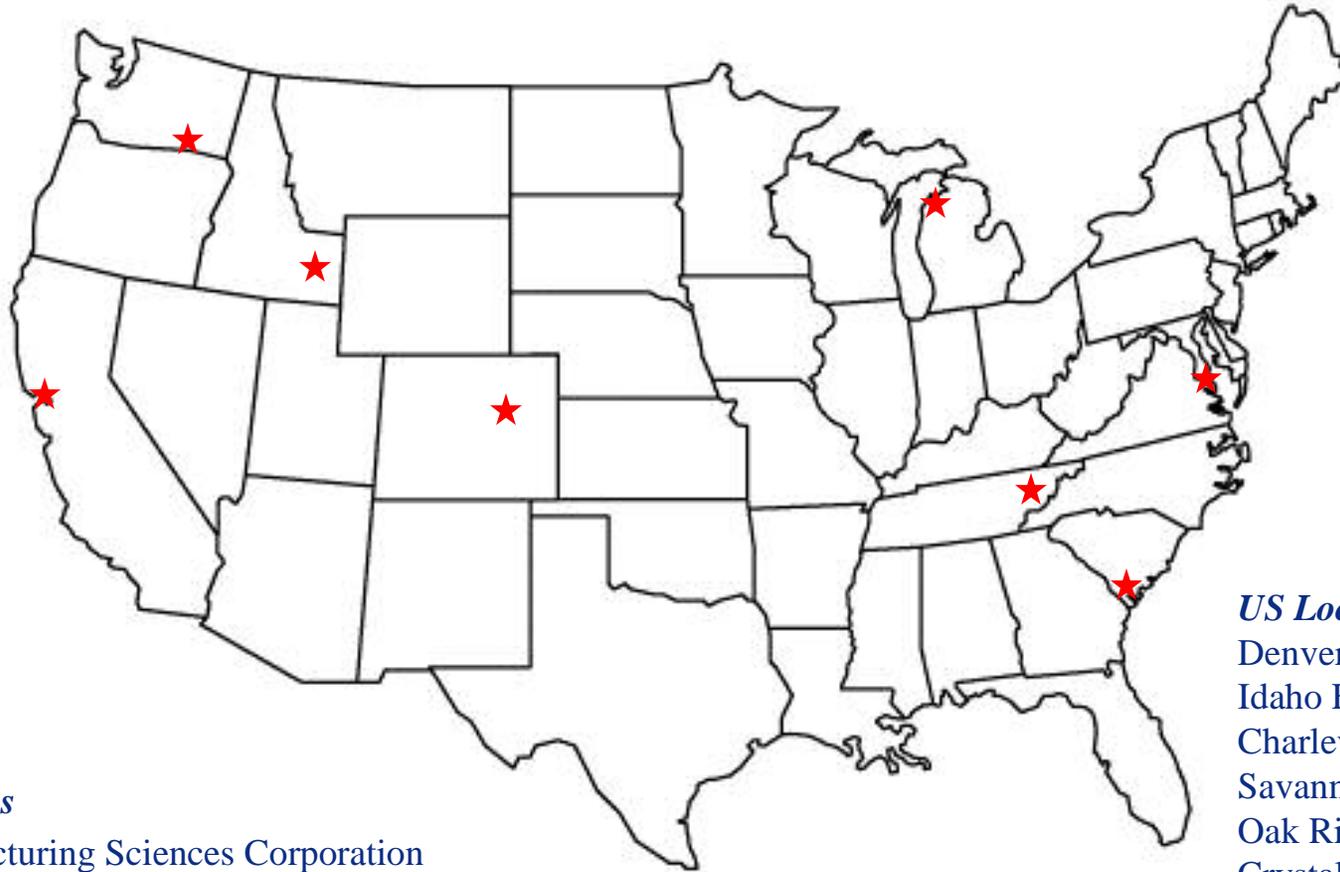


Business Group	Westinghouse Electric Company	Magnox Generation	Spent Nuclear Fuel & Engineering	Environmental Services
Services	<ul style="list-style-type: none"> ● Fuel Manufacture ● Reactor Services ● AP-600 Design 	<ul style="list-style-type: none"> ● Magnox Generation 	<ul style="list-style-type: none"> ● Reprocessing ● MOX Fuel ● Transport ● Engineering 	<ul style="list-style-type: none"> ● Waste Management ● Decommissioning ● Plant Operations ● Engineering
Customer	<ul style="list-style-type: none"> ● Global Nuclear Utilities 	<ul style="list-style-type: none"> ● Electricity Market in UK 	<ul style="list-style-type: none"> ● Global Nuclear Utilities 	<ul style="list-style-type: none"> ● Global Nuclear Utilities ● Governments

BNFL Group Organization



BNFL Inc. Locations



Affiliates

Manufacturing Sciences Corporation
BNFL Savannah River Corporation
BNFL Instruments Division

US Locations

Denver, CO
Idaho Falls, ID
Charlevoix, MI
Savannah River, SC
Oak Ridge, TN
Crystal City, VA
Richland, WA
Campbell, CA

ETTP 3-Building D&D and Recycle Project



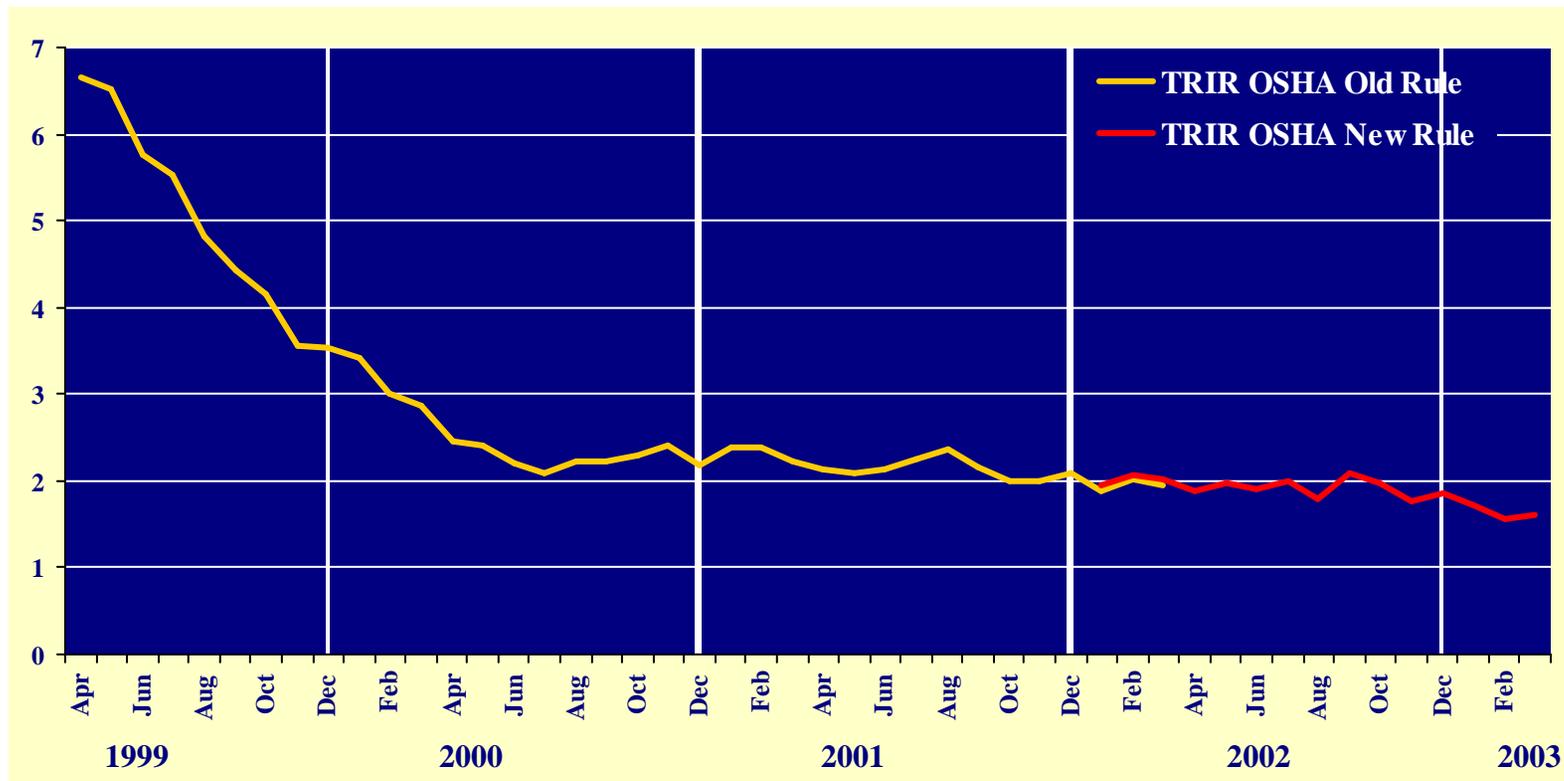
- 📊 **Project on schedule and at a fixed price**
- 📊 **D&D productivity increased**
- 📊 **Up to 4 million pounds per week of material is removed**
- 📊 **235.5 million cumulative pounds of material have been removed from the project site**

Idaho Falls AMWTP

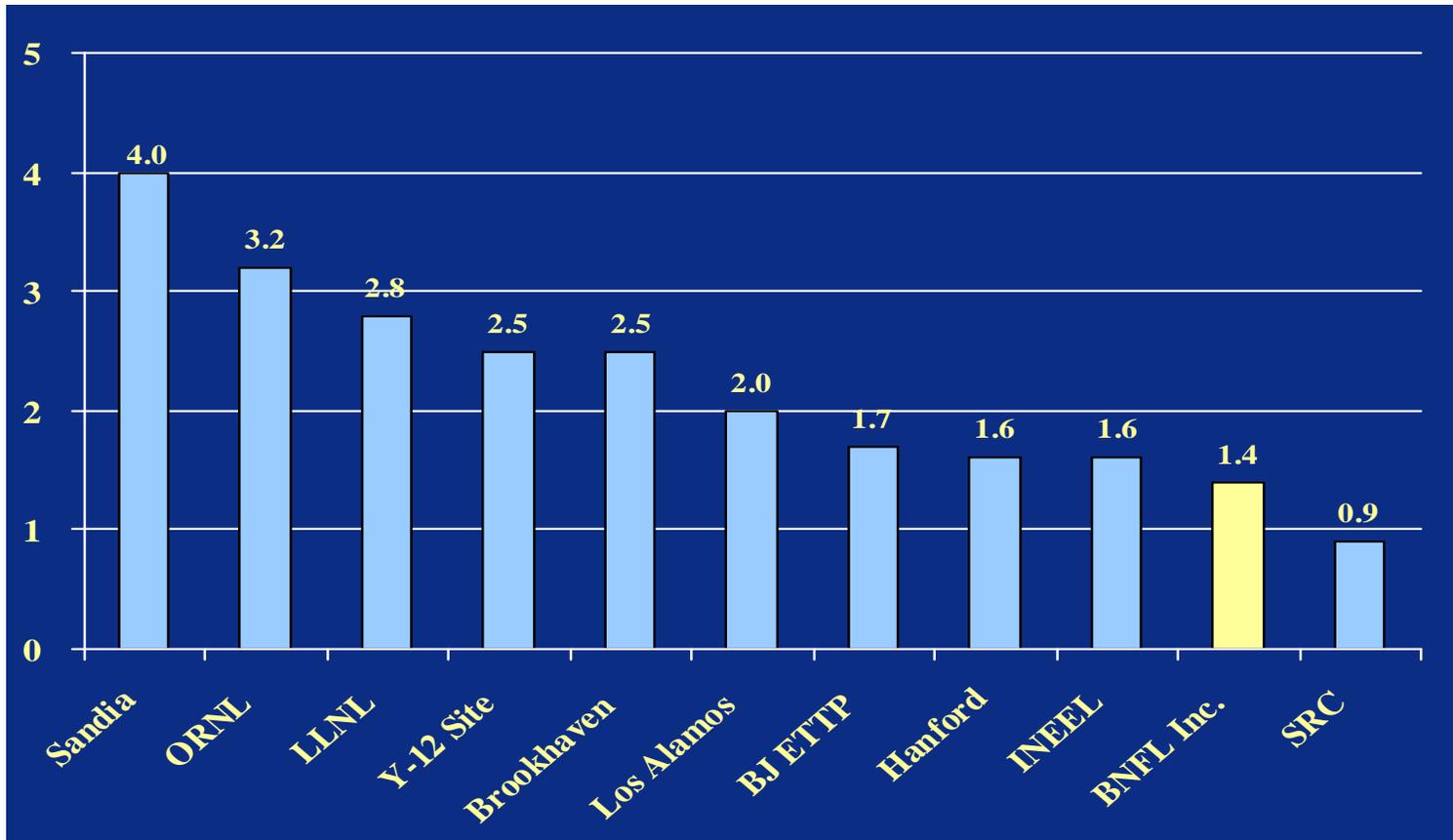


- **BNFL Inc. financed, owned and operated**
- **Treat and package 65,000m³ of transuranic and MLLW**
- **Includes design, construction, operations and decommissioning**
- **Retrieval initiated and two TRUPACs shipped to WIPP.**

BNFL Inc. TRIR Performance



TRIR As of March 2003 BNFL Inc. Vs M&O/M&I (Employees & Sub-Contractors)



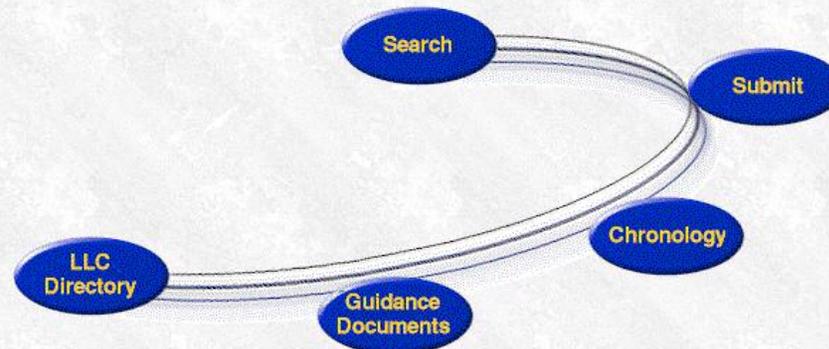
M&O/M&I Data - Jan - Dec 2002

Lesson Learned Program



Lessons Learned Program Database

Welcome to the BNFL Inc. Lessons Learned Program Database (LL Database). The purpose of the Lessons Learned Program, of which the LL Database is a component, is to share and use information to: 1) promote the recurrence of desirable activities, and 2) preclude the recurrence of undesirable activities. The LL Database is designed to facilitate the sharing of information in a consistent manner across BNFL Inc. Finally, the use of lessons learned is a principal component of an organizational culture committed to continuous improvement.



Current program

- ES&H and QA Focused
- Good mix of internal and external lessons
- High percentage of best practices
- Strong Management support of the program

Program Future

- Expanding to include other disciplines
- Consistent with WANO/INPO guidelines
- Enhanced Database capabilities
- Pushing lessons
- Adding graphics capabilities